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17 AUG 1973

MEMORANDUM FOR: Acting Deputy to the DCI for the IC

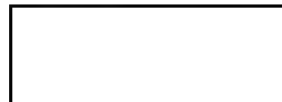SUBJECT   : USIB Committee Structure

REFERENCE   : Memo dtd 7 Aug 73 to DCI fr D/DCI/IC,
                  subj: NIO/USIB Interface

1. Although we do not pretend to understand precisely how the complete NIO/USIB concept would work in practice, we do applaud the effort to integrate functions and to encourage better Intelligence Community participation. The attached specific comments about the proposed Security Committee have been prepared by the Director of Security, who is also Chairman, USIB Security Committee. I concur with his recommendations.

2. I am concerned, however, with the management problems implicit in referent memorandum and in the NIO paper discussed at the 12 July 1973 meeting of the Management Committee. While it seems that each NIO (also Chairman of a USIB Committee) must be a substantive expert, he apparently also will be expected to exercise considerable managerial expertise. For example, he must coordinate the efforts of specialists representing IC members, program production requirements, supervise the adminis- trative or clerical inputs, be prepared to brief the Director on short notice and handle many other routine jobs--all without the aid of assistants. In other words, we are proposing that each NIO be given rare and important responsibilities, but seemingly we are not providing him with the wherewithal he needs to do the job. I believe this matter merits additional examination.

3. I would suggest further that a position such as Director of USIB Committees or Coordinator of USIB Committees be created to manage, for the DCI, all NIO/USIB Committee matters. This committee director would have supervisory responsibility over the NIO's and the staff supporting them. Such an arrangement need not prevent direct and frequent contact between the NIO and the Director. It could, however, remove much of the managerial burden from the NIO and enable him to concentrate solely on substantive intelligence matters. Also, I do not consider it practical for the Director to provide direct day-to-day supervision to 10 or more NIO/USIB Chairmen, as stated in the basic NIO paper. Adoption of this suggestion or a similar one would overcome that problem.

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4.   The most important function of the Committees is stated to be, reporting on "...effectiveness and sufficiency of resources...". This appears to be at best confusing if not in fact in conflict with the responsibilities of the IRAC. Either the function or the language should be revised.

5.   Finally, I am interested in the recommended staffing and associated costs for the NIO/USIB Committees and Staff and the impact on the Agency. I will anticipate early discussion of this matter with you and other officials.

6.   Assuming that reasonable solutions to the management problems are forthcoming, I endorse the NIO/USIB concept described in referent memorandum.

/s/ Harold L. Brownman

HAROLD L. BROWNMAN
Deputy Director
for
Management and Services

Att

cc: D/Security w/cy of DD/M&S 73-3181

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EO-DD/M&S[   ]:kmg (9 Aug 73) Retyped (17 Aug 73)
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DD/M&S 73-3181:   Memo dtd 9 Aug 73 to DD/M&S fr D/Sec, subj:
                  Security Committee and NIO/USIB Interface

DD/M&S 73-3155:   Memo dtd 7 Aug 73 to DCI fr D/DCI/IC, subj:
                  NIO/USIB Interface

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